



## FULL COMMISSION # 2 (2022)

<b>Date</b>	12 April 2022	
<b>Time</b>	10:02 am – 12:04 pm	
<b>Venue</b>	Muruba Room, Level 11, 6 Parramatta Square, Parramatta <i>Microsoft Teams (VC)</i>	
<b>Members</b>	Mr Geoff Roberts AM	Chief Commissioner (Chair)
	Ms Natalie Walker	Social Commissioner
	Ms Meg McDonald	Environment Commissioner
	Mr John Lydon	Economic Commissioner ( <i>via VC</i> )
	Dr Deborah Dearing	Deputy Chief Commissioner   North and Eastern City District Commissioner ( <i>via VC</i> )
	Ms Liz Dibbs	Western City District Commissioner
	Mr Peter Poulet	Central City and South District Commissioner
	Mr Michael Cassel	Secretary, Department of Planning and Environment (DPE) ( <i>via VC</i> )
	Ms Elizabeth Mildwater	CEO, Greater Sydney Commission (GSC)
<b>Delegates</b>	Ms Melinda Sukhla	A/Deputy Secretary, Policy, Department of Premier and Cabinet ( <i>via VC</i> )
	Ms Trudi Mares	A/Deputy Secretary, Greater Sydney, Transport for NSW (TfNSW) ( <i>via VC</i> )
	Mr San Midha	Deputy Secretary, Policy and Budget Group, NSW Treasury ( <i>via VC</i> )
<b>Observers</b>	Mr Jayden Bregu	Youth Panel Co-Chair, GSC
<b>In attendance</b>	Ms Jenny Rudolph	Executive Director, Greater Sydney Region Plan, GSC
	Mr Lee Mulvey	Executive Director, Greater Sydney District Plans, GSC
	Dr Wendy Were	Executive Director, Thought Leadership and Engagement, GSC
	Ms Annie Parker	Executive Director, Tech Central, GSC
	Ms Liza Noonan	Executive Director, Westmead, GSC
	Ms Sarah Winter	Executive Director, Central Coast and Macquarie Park, GSC
	Ms Lyndal Hayward	Executive Director, People and Corporate Services ( <i>via VC</i> )

	<p>Ms Sarah Glennan            Director, Projects, GSC</p> <p>Ms Heather Moore            Director, Office of the CEO, GSC</p> <p>Ms Cassandra Li              Board Secretary, GSC</p> <p>Ms Nerida Meaney            Principal Executive Assistant, GSC (<i>via VC</i>)</p>
<b>Apologies</b>	<p>Mr Michael Coutts-Trotter    Secretary, Department of Premier and Cabinet</p> <p>Mr Rob Sharp                  Secretary, Transport of NSW</p> <p>Dr Paul Grimes PSM          Secretary, NSW Treasury</p>
<b>Quorum</b>	The Chair noted a quorum was present.
<b>1. Introduction</b>	The Chair declared the meeting open at 10:02 am.
<b>(a) Acknowledgement of Country</b>	<p>The Chair acknowledged that attendees were joining virtually and that he was hosting the meeting on land of the Burramattagal, a clan of the Dharug People.</p> <p>The Chair acknowledged the Traditional Custodians of the land and paid respect to elders past and present, and to the Aboriginal and Torres Strait people joining the meeting.</p>
<b>(b) Conflicts of Interest</b>	The Full Commission <b>resolved to note</b> there were no conflicts of interest.
<b>2. Corporate Business</b>	
<b>(a) Chief Commissioner’s Report</b>	<p>Mr Roberts provided a brief overview of the Greater Sydney Commission’s (the Commission) recent activities including:</p> <ul style="list-style-type: none"> <li>the successful passage of the Greater Cities Commission Bill 2022 through NSW State Parliament in late March 2022 which is now awaiting assent by the Governor;</li> <li>the commencement of recruitment process to appoint the new City Commissioners; and</li> <li>recent industry and local government engagement activities undertaken by the Commissioners in relation to the expanded geographical remit.</li> </ul> <p>The Full Commission <b>resolved to:</b></p> <p>1. <b>Note</b> the Chief Commissioner’s Report.</p>
<b>(b) Chief Executive Officer’s Report</b>	<p>Ms Mildwater noted the key organisational updates provided in the CEO’s report. These included:</p> <ul style="list-style-type: none"> <li>the ongoing impact of COVID-19 putting pressure on teams;</li> <li>progress updates on recruitment with the Commission successfully attracting a diversity of talent, including Indigenous Australians and people with disability; and</li> </ul>

	<ul style="list-style-type: none"> <li>• general updates on other key projects.</li> </ul> <p>The Full Commission was also advised that the Commissioners met with the Sydney Metro Board on 7 April 2022, noting the meeting provided an opportunity for the alignment of goals and priorities (e.g., affordable housing and liveable neighbourhoods).</p> <p>The Full Commission <b>resolved to:</b></p> <ol style="list-style-type: none"> <li>1. <b>Note</b> the Chief Executive Officer’s Report.</li> </ol>
<p><b>(c) Youth Panel Representative Update</b></p>	<p>Mr Bregu provided a verbal brief on the Youth Panel’s activities since the last meeting including the extension of their appointments until the new panel is established and other engagements with external organisations.</p> <p>The Full Commission <b>resolved to:</b></p> <ol style="list-style-type: none"> <li>1. <b>Note</b> the Youth Panel’s Update.</li> </ol>
<p><b>3. Commission Charter and Committee Terms of Reference</b></p>	<p>Ms Mildwater briefed the Full Commission on the changes to the membership and key responsibilities set out in the new Charter and Committee Terms of References consistent with the new legislation.</p> <p>Members discussed the arrangements and appointments pending the appointment of the three additional City Commissioners.</p> <p>The Full Commission resolve to:</p> <ol style="list-style-type: none"> <li>1. <b>Approve</b> the updated Commission Charter and Terms of Reference for the Finance and Governance Committee, Infrastructure Delivery Committee and Strategic Planning Committee;</li> <li>2. <b>Appoint</b> Liz Dibbs (City Commissioner, Western Parkland City) as a member of the Finance and Governance Committee subject to and upon the commencement of the <i>Greater Cities Commission Act 2022</i>; and</li> <li>3. <b>Appoint</b> Liz Dibbs (City Commissioner, Western Parkland City), Peter Poulet (City Commissioner, Central River City) and Deb Dearing (City Commissioner, Eastern Harbour City) as members of the Infrastructure Delivery Committee subject to and upon the commencement of the <i>Greater Cities Commission Act 2022</i>.</li> </ol>
<p><b>4. Strategic Planning</b></p>	
<p><b>(a) Industrial Lands Policy Review (ILPR)</b></p>	<p><i>Dr Were, Ms Glennan, Ms Rudolph and Mr Lee joined the meeting at 10:47 am.</i></p> <p>The Full Commission was given a brief update on the ILPR, noting that the Chief Commissioner, Economic Commissioner and CEO met with the NSW Productivity Commissioner, Mr Peter Achterstraat and Ms Geraldine Carter to discuss the review with the final report to be provided at the next meeting.</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> <li>1. <b>Note</b> the final Cost Benefit Analysis (CBA) modelling and further stakeholder engagement, which support the Review Findings Paper; and</li> </ol>

	<p>2. <b>Note</b> the Commission will undertake further work on the classification of the 'Retain and Manage' industrial lands to be reported back to the Full Commission at its meeting on 7 June 2022.</p> <p><i>Ms Glennan exited the meeting at 10:53 am.</i></p>
<p><b>(b) Greater Sydney Region Plan (GSRP) and District Plans – Evaluation and Monitoring Report</b></p>	<p>The Full Commission was advised that this item had been withdrawn and would be brought forward to a future meeting.</p>
<p><b>(c) Six Cities Discussion Paper</b></p>	<p><i>Ms Parker, Ms Winter, Ms Noonan and Ms Hayward joined the meeting at 10:55 am. Mr Midha joined at 10:58 am.</i></p> <p>The CEO provided the Full Commission with an overview of the draft six cities discussion paper to be released in mid-2022 alongside the State Infrastructure Strategy and Future Transport Strategy. Members discussed the overview and provided feedback, noting that the discussion paper will be brought forward to the Strategic Planning Committee in May.</p> <p>The Full Commission <b>resolved to:</b></p> <ol style="list-style-type: none"> <li>1. <b>Endorse</b> the overview of the draft 'Delivering the Six Cities Region' discussion paper;</li> <li>2. <b>Note</b> the six big moves which will be set out in the discussion paper and that these moves will shape priorities for strategic planning and collaboration in the Six Cities Region;</li> <li>3. <b>Agree</b> that any necessary changes to the overview can be approved by the Chief Commissioner and CEO for submission to the Cabinet Infrastructure Committee for information;</li> <li>4. <b>Note</b> that the Commission will release the discussion paper in mid-2022, alongside the Future Transport Strategy and State Infrastructure Strategy; and</li> <li>5. <b>Agree</b> that the draft discussion paper will be brought forward to the Strategic Planning Committee for approval before its release.</li> </ol> <p><i>Ms Hayward, Ms Rudolph and Mr Lee exited the meeting at 11:46 am.</i></p>
<p><b>5. Precincts and Collaboration</b></p>	
<p><b>(a) Tech Central Governance</b></p>	<p>Ms Parker briefed the Full Commission on the ten key governance 'must haves' provided by the Global Institute on Innovation Districts (GIID) (headed by Julie Wagner) relating to establishing and maintaining an innovation district or precinct.</p> <p>Ms Parker also outlined the three governance options for Tech Central noting that the final solution is likely to be a hybrid of the different options of the:</p> <ul style="list-style-type: none"> <li>• Membership model</li> <li>• Shared Endowment model; and</li> <li>• Pooled-land model.</li> </ul>

	<p>Members discussed the application of the GIID recommendations when industry bodies or other private sector entities are involved and can enhance the long-term financial sustainability of the innovation district.</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> <li>1. <b>Note</b> the update on the Tech Central Governance advice from Global Institute on Innovation Districts.</li> <li>2. <b>Note</b> a pathway of stakeholder engagement towards the development of a Tech Central governance framework business case.</li> </ol>
<b>(b) Macquarie Park Update</b>	<p>Members considered the papers provided with no additional updates provided.</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> <li>1. <b>Note</b> the update on the Macquarie Park Innovation Precinct including the Final Strategic Infrastructure and Services Assessment.</li> </ol>
<b>(c) Westmead Update</b>	<p>Members considered the papers provided with no additional updates provided.</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> <li>1. <b>Note</b> progress against the Westmead Health Innovation District (WHID) Action Plan 2021-23, as endorsed by the WHID Steering Committee on 1 December 2021.</li> <li>2. <b>Note</b> the following key deliverables by mid-2022, including: <ol style="list-style-type: none"> <li>a. Reactivation of the 'Westmead Alliance' governance structure in May.</li> <li>b. Delivery of investor attraction and industry and community engagement events.</li> <li>c. Western Sydney Start-up Hub (WSSH): negotiations with preferred operator to conclude by May 2022. Phased WSSH opening to commence from mid-2022</li> <li>d. \$10m Westmead Innovation Ecosystem Fund: Opening of Stage 2 applications for eligible organisations from 12 April 2022. Successful partners to be announced by 27 June 2022.</li> </ol> </li> <li>3. <b>Note</b> the Commission's ongoing work with NSW Health and Investment NSW to manage CMRI's expectations on support for their gene technology expansion, specifically other options beyond full government funding and government supported platforms for investment attraction.</li> </ol>
<b>6. Other Business</b>	No other business was raised.
<b>7. Minutes of Previous Meeting and Action Items</b>	The Full Commission considered the draft minutes of the meeting held on 16 February 2022.

The Full Commission **resolved to approve** the minutes of the meetings held on 16 February 2022 to be confirmed by the Chair as a true and accurate record of proceedings.

The Full Commission **resolved to note** the action items.

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**8. Close**

The Chair confirmed that the next meeting is currently scheduled for 7 June 2022.

There being no further business, the Chair closed the meeting at 12:04 pm.

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Confirmed as a true and accurate record of the meeting by the Chair on 23 June 2022.

**Geoff Roberts, AM**

**Chief Commissioner, Greater Sydney Commission**