

Minutes

Commission Meeting

30 November 2022 10.00am - 12.00pm

Muruba Room – Level 11, 6 Parramatta Square, Parramatta | Microsoft Teams (VC)

Status of Attendee	Basis for attendance	Official Title	Name
Members	<i>GCC Act, s6(a), “Chief Commissioner”</i>	Chief Commissioner (Chair)	Mr Geoff Roberts AM
		Social Commissioner (via VC)	Ms Natalie Walker
		Environment Commissioner (via VC)	Ms Meg McDonald
		Economic Commissioner	Mr John Lydon
		<i>GCC Act, s6(c), “City Commissioner”</i>	Deputy Chief Commissioner and Eastern Harbour City Commissioner
Lower Hunter and Greater Newcastle City Commissioner	Mr Matthew Endacott		
Central Coast City Commissioner	The Hon Robyn Parker		
Illawarra – Shoalhaven City Commissioner	Ms Jacki Johnson		
Members (ex-officio)	<i>GCC Act, s6(d), “ex-officio”</i>	Secretary, NSW Treasury	Dr Paul Grimes PSM
		Secretary, Transport for NSW	Mr Rob Sharp
		A/Secretary, Department of Planning and Environment	Mr Shaun Smith
Standing invitees & guests [internal]	<i>SPC ToR (section 3, Chief Executive Officer & section 4.4 meeting Procedures</i>	Deputy Secretary, Department of Planning and Environment	Mr Marcus Ray
		Deputy Secretary, Department of Premier and Cabinet	Ms Sarah Cruickshank
		A/Chief Executive Officer (CEO)	Ms Lyndal Hayward
		Head of Strategic Planning	Ms Stephanie Barker PSM
		Head of Innovation Districts	Ms Petra Andren
		Executive Director, City Plans	Mr Lee Mulvey
		Executive Director, Region Plan	Ms Jenny Rudolph
		Executive Director Westmead Innovation District	Ms Liza Noonan
		Executive Director, Tech Central	Ms Annie Parker
		Executive Director Central Coast	Ms Sarah Winter
		A/Executive Director, People and Corporate Services	Mr Steve Thomson
		A/Director, Office of the CEO	Mr Josue Castro
Director, Governance and Legal	Mr David Fayyad		
Board Secretary	Mr Tony DiMauro		
Apologies		Central River City Commissioner	Mr Peter Poulet
		Secretary Department of Premier and Cabinet	Mr Michael Coutts – Trotter

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Acknowledgement of Country	The Chair acknowledged that the Commission was meeting on the land of the Burramattagal people of the Dharug clan. The Chair acknowledged the traditional custodians of the land, paid respect to elders past and present and extended that respect to the Aboriginal and Torres Strait Islander people joining the meeting.
Apologies and quorum	The Chair noted the apologies and that a quorum was present.
Declarations of interest	The Chair invited members to declare any conflicts of interest. The Commission resolved to note that there were no conflicts of interest declared for this meeting.
Item 1: Chief Commissioner's and Commissioners' Update	<p>The Chief Commissioner updated the Commission on:</p> <ul style="list-style-type: none"> • The selection of a preferred candidate for the Western Parkland City Commissioner, with Cabinet approval anticipated early next month. The Chief Commissioner also provided updated progress towards recruitment of the next Commission CEO. • Continued positive responses from the community engagement sessions held on the Discussion Paper, with feedback confirming affirmation of the policy direction with affordable housing targets continuing to generate the most discussion. Stakeholder groups remain less confident of the Government's ability to deliver such a large program. • The Commission's recent visit to Canberra to meet with several key Federal Government agencies to discuss the alignment between the GCC Region plan and Federal Government cities initiatives. The Chief Commissioner spoke of the importance of progressing these discussions with the Federal Government as one united NSW team. <p>Ms Sarah Cruikshank elaborated further on the feedback provided by those agencies visited, with each confirming that their agency's focus and vision needed to be aligned and reflect the priorities outlined in the Six Cities Discussion Paper. The Commissioners and members agreed on the priority to work together as a team and return to Canberra with a proposal akin to the Western City deal.</p> <p>The Commission resolved to note the Chief Commissioner's verbal updates.</p> <p>The Commission asked that:</p> <ol style="list-style-type: none"> 1. DPC, TfNSW and NSW Treasury be consulted prior to all future engagement with the Federal Government 2. DPC be appointed as lead in the coordination and progression of those meetings with the Federal Government agencies.
Item 2: CEO's Report	<p>Ms Hayward provided an update and overview on:</p> <ul style="list-style-type: none"> • The community engagement strategy supporting the release of the Six Cities Discussion Paper and the remaining events planned for 2022. • The results of the 2022 People Matter Employee Survey which delivered an increased engagement score for the GCC from prior years, as well as scoring highly in Flexible working, Risk Management, Innovation, Ethics and Values • The events planned for the one-year anniversary of the commencement of Tech Central, as well as progress towards a sustainable Tech Central governance model and the first stage of the Tech Central Digitally Enabled District Strategy.

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	<p>The Commissioners extended their thanks and appreciation to Ms Hayward and the GCC executive team for their efforts and commitment following the departure of the GCC CEO in September, particularly given the subsequent timing of the release of the Discussion Paper and the resultant increased workload.</p> <p>The Commission resolved to note the CEO's Report.</p>
Item 3: GCC recent meetings with Federal Government	<p>The Chief Commissioner spoke of the series of engagements attended by the GCC with key Federal Government agencies to focus on housing, jobs and infrastructure in response to the key issues raised in engagement on the Discussion Paper.</p> <p>The Chief Commissioner outlined:</p> <ul style="list-style-type: none"> • Where the Commission would have a critical strategic leading role on behalf of the NSW Government in the relationship with the Federal Government's infrastructure projects and the areas of focus in the Federal Budget. • Key relationships for the Commission that support existing State-Federal relationships were identified as well as strategic opportunities around Fast Rail and housing affordability, with the Commission to lead the state response for the Federal Government's Housing Accord. • Other areas of ongoing liaison around the Discussion Paper region Shapers of First Nations and Climate Resilience. <p>The members reaffirmed the need to act as a coordinated team when progressing discussions with Federal Government agencies and to broaden the NSW Team to include DPC, TfNSW and NSW Treasury.</p> <p>The Commission resolved to note the report.</p>
Item 4: First Nations Advisory Panel Update	<p>Ms Walker spoke to the establishment of the First Nations Advisory Panel to advise the Commission on regional strategic planning and guide implementation of the Region and City Plans to include a vision piece capturing a First Nations voice.</p> <p>The First Nations Advisory Panel will consist of six members and be chaired by the Social Commissioner at its inception. An expression of interest campaign will commence for those interested in joining the First Nations Advisory Panel.</p> <p>The Commission resolved to endorse the proposed approach to establishing the First Nations Advisory Panel.</p>
Item 5: Youth Panel Update	<p>Ms Hayward provided the Commission with an update on the appointment of successful candidates to the 2023 Greater Cities Commission Youth Advisory Panel.</p> <p>The recent meeting of the Commission's Finance and Governance Committee had endorsed the appointment of the Youth Advisory Panel members and co-chairs, with an induction day planned for the following week for the successful candidates.</p> <p>The Commissioners and members endorsed the attendance of co-chairs to future Commission meetings subject to an onboarding process that addressed confidentiality requirements and included protocols associated with attendance on NSW Government Boards.</p> <p>The Commission resolved to note the update on the recruitment and commencement of the Youth Advisory Panel.</p>

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<p>Item 6: Six Cities Engagement and Comms Update</p>	<p>Ms Hayward provided the following update to the weekly report received by Commissioners on the media response to the release of the Six Cities Discussion Paper:</p> <ul style="list-style-type: none"> • Multiple stakeholder events, including briefings, presentations, and roundtables are taking place every week, with more than 19,000 stakeholders reached through the communication and engagement channels • Headline feedback identifies the key priority areas of optimising housing and jobs around existing transit nodes, linking innovative ecosystems and economic gateways and prioritising infrastructure where future housing and jobs will be located. <p>The Commission agreed the international community needed to be consulted on the Discussion Paper in early 2023 whilst all members acknowledged that a robust evidence base was in place supporting the completion of the Region Plan.</p> <p>The Commission resolved to note the update.</p>
<p>Item 7: Region and City Plan Update</p>	<p>Ms Barker provided an update on the preparation of the Region and City plans, highlighting for the Commission:</p> <ul style="list-style-type: none"> • Establishment of the methodology for the identification of 5, 10 and 20-year housing targets and progressed the approach for job targets to include an ecosystem of innovation districts, collaboration areas and specialisations. • Commissioner workshops/briefings to support the progressing of the plans, including legislative context, alignment and key issues, economic ecosystems and alignment with Transport for NSW (TfNSW). • Consultation with councils underway to address key issues raised in engagement on the Discussion Paper to establish housing policy, infrastructure, and jobs growth priorities for each city. • A working electronic draft of the table of contents recently presented to the Strategic Planning Committee for the chapters/components of the Region and City Plans as part of the “Digital First” approach. <p>The Commission resolved to note the report.</p> <p>The Commission asked that a Plan on a Page outlining the Region Plan be made available for the Commission for its first meeting in 2023.</p>
<p>Item 8: Tech Central Governance Structure Update</p>	<p>Ms Annie Parker provided an update on the progress to establish the best long-term governance structure for the Tech Central innovation district. The update included the following next steps:</p> <ul style="list-style-type: none"> • Legal Advice to explore the different legal structure options available for the governance entity based on the ‘guardrails’ established by Deloitte. These options will form part of the Business Case. • Business Case development for Cabinet approval for supporting endowments for the Tech Central governance entity that will establish a process towards a self-sustaining entity. <p>The members agreed that Commission’s role remains to continue to lead the process and search for funding sources whilst bringing all entities together for the establishment of the entity for long term success. This included the ability for the new entity to make decisions on its future. The Commission was asked to ensure the First Nations voice and NSW Treasury were consulted in this early</p>

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	<p>process as well as input from INSW who recently completed an assurance review on Precincts.</p> <p>The Commission resolved to:</p> <ol style="list-style-type: none"> 1. Note the report. 2. Endorse the Economic Commissioner as key sponsor from the Commission in leading a working group to brief Secretaries on the Tech Central Governance work so far, with specific regard to sharing the Deloitte work completed to date and the intention of gaining their feedback and support for a long-term Governance model for Tech Central.
<p>Item 9: Central Coast Innovation District Update</p>	<p>Ms Sarah Winter provided an update on the ongoing work being undertaken in the Central Coast Innovation District to lead the coordination across government under the Central Coast Strategy for Economic Growth. The update included the allocation of the \$23.2m for the strategy and:</p> <ul style="list-style-type: none"> • The rescheduled launch of the Economic Growth Strategy to publicly announce the specific priorities that have been completed, are progressing or have been funded. • The establishment of discrete working groups in lieu of the implementation committee to monitor progress and risks. • The establishment of a governance group to collaborate and progress actions on the Central Coast Innovation District. <p>The Commission resolved to note the report.</p>
<p>Item 10: Other Business</p>	<p>The Commission was advised of the passing of the NSW Reconstruction Authority Bill 2022.</p>
<p>Item 11: Minutes of Previous Meeting and Action Items</p>	<p>The Commission considered the draft minutes of the meeting held on 28 September 2022.</p> <p>The Commission resolved to:</p> <ol style="list-style-type: none"> 1. Approve the minutes of the meeting held 28 September 2022 to be confirmed by the Chair as a true and accurate record of proceedings. 2. Note the action items.
<p>Upcoming meetings</p>	<p>The Chair confirmed that the next meeting was scheduled for Tuesday 21 February 2023.</p> <p>There being no further business, the Chair closed the meeting at 11.55am.</p>

Confirmed as a true and accurate record of the meeting by the Chair on 21 February 2023

Geoff Roberts, AM
Chief Commissioner and Chair of the Commission