

Minutes

Full Commission

23 June 2022 9.01am-10.57am

Muruba Room – Level 11, 6 Parramatta Square, Parramatta | Microsoft Teams (VC)

Members	Mr Geoff Roberts AM	Chief Commissioner (Chair)
	Ms Natalie Walker	Social Commissioner
	Ms Meg McDonald	Environment Commissioner
	Mr John Lydon	Economic Commissioner
	Dr Deborah Dearing	Deputy Chief Commissioner and Eastern Harbour City Commissioner
	Mr Peter Poulet	Central River City Commissioner
	Mr Michael Cassel	Secretary, Department of Planning and Environment (DPE) (<i>ex-officio</i>)
In attendance	Ms Elizabeth Mildwater	Chief Executive Officer (CEO), Greater Cities Commission (GCC)
	Ms Sarah Cruickshank	Deputy Secretary, Policy Group, Department Premier and Cabinet (DPC) (<i>via VC</i>)
	Ms Kiersten Fishburn	Deputy Secretary, Cities and Active Transport, Transport for NSW (TfNSW)
	Ms Cassandra Wilkinson	Executive Director, Transport, Regions, Infrastructure and Planning, NSW Treasury (<i>via VC</i>)
	Mr Simon Draper	Chief Executive Officer, Infrastructure NSW (<i>via VC</i>)
	Dr Wendy Were	Executive Director, Thought Leadership and Engagement, GCC
	Ms Jenny Rudolph	Executive Director, Region Plan, GCC
	Mr Lee Mulvey	Executive Director, District Plans, GCC
	Ms Sarah Glennan	Director, Projects, GCC (<i>Item 6 only</i>)
	Ms Heather Moore	Director, Office of CEO, GCC
	Ms Cassandra Li	Board Secretary, GCC
	Mr Matilda Harry	Co-Chair, Youth Panel, GCC (<i>via VC</i>)
	Mr Maxim Evans	Planning Officer, Sustainability, GCC (<i>observer</i>)
	Ms Nerida Meaney	Principal Executive Assistant, GCC (<i>via VC</i>)

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Apologies	<p>Ms Elizabeth Dibbs Mr Rob Sharp Mr Michael Coutts-Trotter Dr Paul Grimes PSM</p>	<p>Western Parkland City Commissioner Secretary, Transport for NSW (<i>ex-officio</i>) Secretary, Department of Premier and Cabinet (<i>ex-officio</i>) Secretary, NSW Treasury (<i>ex-officio</i>)</p>
Acknowledgement of Country	<p>The Chair acknowledged that attendees were meeting on land of the Burramattagal, a clan of the Dharug People.</p> <p>The Chair acknowledged the Traditional Custodians of the land and paid respect to elders past and present and extended that respect to the Aboriginal and Torres Strait people joining today.</p> <p>The meeting commenced at 9.01am.</p>	
Apologies and quorum	<p>The Chair noted the apologies and that a quorum was present.</p>	
Declarations of interest	<p>The Chair invited members and attendees to declare any conflicts of interest.</p> <p>The Full Commission resolved to note there were no conflicts of interest declared for this meeting.</p>	
Item 1: Chief Commissioner's Report	<p>The Chief Commissioner acknowledged the significant achievements accomplished by the Commission's Executive since the Premier's Bradfield Oration on 2 December 2021 including:</p> <ul style="list-style-type: none">• establishing the new and revitalised Greater Cities Commission (the Commission);• attaining bipartisan support to pass the <i>Greater Cities Commission Act</i>;• drafting of the new Six Cities Discussion Paper;• finalising the Industrial Lands Policy Review recommendations; and• launching multiple innovation precincts. <p>The Chief Commissioner:</p> <ul style="list-style-type: none">• provided an update on the recruitment of three new City Commissioners for the Central Coast City, Lower Hunter and Greater Newcastle City and Illawarra-Shoalhaven City;• acknowledged the many achievements of the outgoing Western Parkland City Commissioner, Ms Elizabeth Dibbs whose term of appointment will end in September 2022; and• commended the Commissioners and Commission staff for the number of external engagements they have hosted or attended as panellists or guest speakers in the last few months. <p>The Full Commission resolved to:</p> <p>1. Note the Chief Commissioner's verbal updates.</p>	
Item 2: Chief Executive Officer's Report	<p>Ms Mildwater provided an overview of the Commission's recent and upcoming activities including:</p> <ul style="list-style-type: none">• updates on the Innovation Precincts at Tech Central and Westmead;	

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- she would be co-leading the Australia-Israel Chamber of Commerce (NSW) in partnership with Business Western Sydney's Trade Mission to Israel along Mr Simon Hickey (CEO, Western Sydney Airport) from 8 to 14 July 2022 focusing on leveraging opportunities for Western Sydney;
 - revision of the Central Coast Strategy;
 - updates on staff training to increase First Nations cultural awareness facilitated by Zion Engagement and Planning; and
 - updates on the Commission's FY2022-23 budget including its impact to priorities.

Ms Mildwater also tabled the Commission's 'Values' developed and co-designed by the staff.

The Full Commission **resolved to:**

1. **Note** the CEO's Report.
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Item 3: Youth Panel Representative Update

Ms Harry provided the Full Commission with a brief update on the Youth Panel including activities such as:

- attending the Youth Futures Summit and the co-hosted event by NSW Parliament and Reconciliation NSW to celebrate Reconciliation Week and the release of Uluru Statement from the Heart;
- workshops with Transport for NSW and Ausgrid; and
- providing feedback to inform the refresh for the new Youth Panel.

The Full Commission **resolved to:**

1. **Note** the Youth Panel Representative's verbal update.
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Item 4: Six Cities Discussion Paper

Ms Mildwater provided an overview of:

- the final draft copy of the Six Cities Discussion Paper which was further revised by the Commissioners and Executive on 7 June 2022;
- progress updates on the review process including the key issues and the feedback given by the other lead agencies and government Departments; and
- the next steps including the current proposed timing for the release of the discussion paper.

Members and attendees discussed the Discussion Paper and provided additional comments including:

- the business case for faster rail is yet to be delivered noting the linkages between Federal and State-level policies;
- the changing nature and hybridisation of work and the redistribution of economic benefits to different communities; and
- highlights such as people-centric principle-based design, environmental sustainability, housing, and land-use policies.

The Full Commission **resolved to:**

1. **Approve** the attached draft discussion paper, subject to any changes approved by the CEO and Chief Commissioner ahead of submission to the Cabinet Infrastructure Committee or prior to publication.
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Greater Cities Commission

<p>Item 5: Six Cities Discussion Paper – Communications and Engagement Approaches</p>	<p>Members were briefed on the draft communications and engagement plan in relation to the release of the Six Cities Discussion Paper.</p> <p>The Full Commission resolved to:</p> <p>1. Note the discussions relating to the Communication and Engagement approaches for the Six Cities Discussion Paper.</p>
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<p>Item 6: Industrial Lands Policy Review – Final Report</p>	<p><i>Ms Glennan was present for this item.</i></p> <p>Members were provided an overview of the finalisation of the Industrial Lands Policy Review (ILPR) report and next steps including the proposed release date.</p> <p>Ms Mildwater also noted the following statement provided by the NSW Productivity Commission:</p> <ul style="list-style-type: none"> • The NSW Productivity Commissioner thanks the GCC for its work in managing this project, including coordinating the initial analysis and stakeholder engagement on this review • The work so far has been a step in the right direction by identifying the costs and benefits of alternative policy scenarios on a city-wide basis • The Productivity Commissioner supports the decision not to prematurely implement a policy for which the analysis has not been completed and the policy design has not yet been finalised. • Public release of the evaluation’s findings should commit to the following to develop the industrial lands management policy for the 2023 Region Plan: <ul style="list-style-type: none"> ○ Engagement with Transport for NSW to identify cost effective interventions to mitigate road congestion and public transport service crowding identified for the policy change scenarios ○ Precinct-level evaluation to identify industrial lands of State significance and precincts that could be further considered for alternative non-industrial uses ○ Further cost-benefit analysis on alternative policies, drawing on the precinct analysis and identified transport interventions ○ Development of clear direction on management of protected land, and defined pathways to transition to other uses, with statutory backing. • The NSW Productivity Commission proposes to work with the GCC and the other members of the Policy Review Group to fulfil these commitments within the next twelve months. <p>The Chief Commissioner acknowledged the work undertaken by Ms Glennan, the Deputy Commissioner and the ILPR team.</p> <p>The Full Commission resolved to:</p> <p>1. Approve the Final Paper which will be made public.</p> <p>2. Approve delegation to the Deputy Chief Commissioner to make any final changes required to the final Paper following the Full Commission’s feedback.</p> <p>3. Note that the categorisation of industrial areas for the Retain and Manage Policy has not been recommended.</p>

Greater Cities Commission

	4. Note the findings of the Review along with the findings from a broader review of industrial lands will be included in the Six Cities Region Plan and City Plans.
Item 7: Other Business	No other business was raised.
Item 8: Minutes of Previous Meeting and Action Items	<p>The Full Commission considered the draft minutes of the meeting held on 12 April 2022.</p> <p>The Full Commission resolved to approve the minutes of the meeting held 12 April 2022 to be confirmed by the Chair as a true and accurate record of proceedings.</p> <p>The Full Commission resolved to note the action items.</p>
Upcoming meetings	<p>The Chair confirmed that the next meeting was scheduled for 2 August 2022.</p> <p>There being no further business, the Chair closed the meeting at 10.57am.</p>

Confirmed as a true and accurate record of the meeting by the Chair on 2 August 2022.

Geoff Roberts, AM

Chief Commissioner, Greater Cities Commission