



FULL COMMISSION # 4 (2019)

Minutes of the Full Commission held at Level 12, 19 Martin Place, Sydney
10 December 2019

Members	Ms Lucy Turnbull AO	Chief Commissioner (Chair)
	Mr Geoff Roberts AM	Deputy Chief Commissioner and Economic Commissioner
	Mr Roderick Simpson	Environment Commissioner
	Ms Helen O'Loughlin	Social Commissioner
	Dr Deborah Dearing	North and Eastern City District Commissioner
	Mr Peter Poulet	Central City and South District Commissioner
	Ms Elizabeth Dibbs	Western City District Commissioner
	Mr Tim Reardon	Secretary, Department of Premier and Cabinet
	Ms Sarah Hill	Chief Executive Officer, Greater Sydney Commission
Observer	Nil	
Apologies	Mr Jim Betts	Secretary, Department of Planning, Industry and Environment (DPIE)
	Mr Rodd Staples	Secretary, Transport for NSW (TfNSW)
	Mr Michael Pratt AO	Secretary, NSW Treasury
	Mr Simon Draper	CEO, Infrastructure NSW (INSW)
In attendance	Mr Tim Raimond	Chief Transport Planner, TfNSW
	Ms Kirstie Allen	Group Deputy Secretary, Strategy and Reform, DPIE
	Ms Danielle Smalley	Chief Operating Officer, Greater Sydney Commission (<i>Agenda Items 14 and 15</i>)

	<p>Mr Greg Woodhams Executive Director, City Planning Projects, Greater Sydney Commission (<i>Agenda Items 8 and 13</i>)</p> <p>Ms Stephanie Barker Acting Executive Director, City Planning Strategy, Greater Sydney Commission (<i>Agenda Items 7 and 9</i>)</p> <p>Mr Phil Skidmore Director Finance, Greater Sydney Commission (<i>Agenda Item 5</i>)</p> <p>Ms Therese Hoy Director, City Planning Strategy, Greater Sydney Commission (<i>Agenda Item 7</i>)</p> <p>Ms Meredith Jones Director, Strategic Engagement, Greater Sydney Commission (<i>Agenda Item 6</i>)</p> <p>Ms Estelle Grech Chair, Youth Panel (<i>Agenda Item 6</i>)</p> <p>Ms Erika Pawley Director, City Planning Projects, Greater Sydney Commission (<i>Agenda Items 11 and 12</i>)</p> <p>Mr Troy Daly Senior Project Advisor, Greater Sydney Commission (<i>Agenda Item 10</i>)</p> <p>Ms Jennifer Chenhall Senior Project Advisor, Greater Sydney Commission</p> <p>Mr Scott Forsdike Project Advisor, Greater Sydney Commission</p> <p>Ms Sarah Foti Senior Executive Assistant, Greater Sydney Commission</p>
Quorum	There being a quorum present, the Chair declared the meeting open at 9:00 am.
1. Acknowledgement of Country	<p>The Chair acknowledged that the attendees of the meeting were present on the land of the Gadigal people and that the Gadigal people are the Traditional Owners of the land.</p> <p>The Chair paid respect to the Gadigal elders, past and present, and to the Aboriginal and Torres Strait Islander people who now reside within the area.</p>
2 Governance	
2.1 Conflicts of Interest	The Board resolved to note there were no conflicts of interest.
2.2 Minutes of 17 September 2019	The Board resolved to approve that the minutes of the meeting of 17 September 2019 be executed by the Chair as a true and correct record of proceedings.

2.3 Action Items	The Board resolved to note the status of the action items.
3. Chief Commissioner's report	<p>The Chief Commissioner's paper was taken as read.</p> <p>The Board resolved to:</p> <ol style="list-style-type: none"> Note the Chief Commissioner's report.
4. Chief Executive Officer's report	<p>The Chief Executive Officer (CEO) spoke to her paper.</p> <p>The CEO acknowledged the work of Ms Smalley, Chief Operating Officer, who has accepted an appointment as CEO within the private sector.</p> <p>The Board resolved to:</p> <ol style="list-style-type: none"> Note the CEO's report.
5. Finance report	<p>Mr Skidmore spoke to his paper.</p> <p>The Board resolved to:</p> <ol style="list-style-type: none"> Note the October 2019 finance report.
6. Youth Panel Update	<p>The Board welcomed Ms Estelle Grech, Youth Panel Chair, to the meeting.</p> <p>Ms Grech spoke to her paper and provided the Board with an update on the three focus areas being worked on by the Youth Panel. The three focus areas are jobs, housing and sustainability.</p> <p>The Board resolved to:</p> <ol style="list-style-type: none"> Note the three focus areas for the Greater Sydney Commission's (the Commission) Youth Panel. <p>The Board also resolved to action the following:</p> <ol style="list-style-type: none"> Approve a meeting to be scheduled with the Youth Panel and Mr Reardon, Secretary, Department of Premier and Cabinet, in January 2020 to discuss opportunities to implement outcomes of the three focus areas across NSW Government.
7. Assurance Stream 1 Update – Local Strategic Planning Statements	<p>Ms Barker spoke to her paper.</p> <p>The Board resolved to:</p> <ol style="list-style-type: none"> Note the update on the Stream 1 assurance program supporting the development of Local Strategic Planning Statements (LSPS). Note the potential risks to implementation of LSPS and the ongoing work of the Commission, in collaboration with the Department of Planning, Industry, and Environment (DPIE), to manage them.

<p>8. Strategic Planning Assurance and Independent Advice</p>	<p>Mr Woodhams spoke to his paper.</p> <p>The Board resolved to:</p> <ol style="list-style-type: none"> 1. Note that, under delegation from the Board, the Strategic Planning Committee (SPC) provided the Minister for Planning and Public Spaces and the Premier with its Review Report into the Western Harbour Precinct and Pyrmont Peninsula (Pyrmont Review) on 30 September 2019. 2. Note that the NSW Government has publicly announced that the Pyrmont Review recommendations have been accepted. 3. Note the status of the assurance review of the Western Sydney Aerotropolis Plan. 4. Note that following receipt of advice from the Assurance Panel members, the Chief Commissioner (as delegate) will execute the Boards statutory functions under sections 10(1)(a1) and 10(1)(c1) of the GSC Act. 5. Note that the Commission’s implementation of recommendations stemming from the Ryde Assurance Review is well advanced.
<p>9. Housing Update</p>	<p>Ms Barker spoke to her paper.</p> <p>The Board resolved to:</p> <ol style="list-style-type: none"> 1. Approve the approach to progressing Action 4 (Develop 6 – 10 Year Housing Targets) of the Greater Sydney Region Plan as recommended by the SPC on 5 November 2019. 2. Note that the Commission will provide reports bi-annually to the Infrastructure Delivery Committee on state-led programs that have the potential to impact on the delivery of housing targets. <p>The Board also resolved to action the following:</p> <ol style="list-style-type: none"> 1. Note that Attachment 1 on state-led programs is indicative only and further analysis of the housing numbers will be undertaken by the Commission.
<p>10. Affordable Rental Housing Targets Implementation Strategy</p>	<p>Mr Daly spoke to his paper.</p> <p>The Board resolved to:</p> <ol style="list-style-type: none"> 1. Approve the approach to implement an ‘Affordable Rental Housing (ARH) Partnership Program’ (the Program) and that the Program be considered by the Secretaries Board for approval. 2. Note the following components of the Program: <ol style="list-style-type: none"> a) Councils will be supported with a centralised process to develop ARH contribution schemes under State Environmental Planning Policy 70 and to select preferred ARH projects where outcomes can be leveraged.

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- b) A pooled fund mechanism will be created for councils to allow more efficient management of cash contributions over time.
 - c) The pooled fund (the 'ARH Partnership Fund') will be governed by a joint council/State board or committee and supported by an advisory group of experts from State Government agencies.
 - d) Management of the new ARH dwellings will be by Community Housing Providers (CHPs), including Aboriginal CHPs, and ownership to be with CHPs, with flexibility for ownership by councils, the Land and Housing Corporation (LAHC) and Aboriginal Housing Office on their land.
 - e) Commission will lead a working group with Treasury/TCorp and DPIE to finalise the fund legal structure, governance structure and operation.
- 3. Note** that ARH will be allocated primarily to very low to low income local tenants in housing stress but with a capacity to transition into market housing over the short to medium term. Selection and management will be aligned with the Department of Communities and Justice (DCJ) guidelines for ARH that position it as a stepping stone from or alternative to social housing.
- 4. Note** the following key agency responsibilities to operationalise and deliver the Program:
- a) The DPIE will lead the creation of a centralised Program advisory group to support councils and the fund together with managing and providing expert resources for this group. DPIE will also participate on the fund governance group.
 - b) DCJ will guide the tenant selection process consistent with social and affordable housing policies (in partnership with councils and CHPs) together with ongoing CHP stewardship, management and compliance. DCJ will provide expert resources to the Program advisory group and fund governance group.
 - c) NSW Treasury will provide pooled fund Trustee and investment management services through TCorp in addition to participation on the fund governance group.
- 5. Note** that the Secretaries of DPIE and DCJ use the existing cross-government working group to finalise the implementation details and deliver the Program, in alignment with the key components above.
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<p>11. Annual Reports on the Implementation of the 2017-18 Collaboration Areas</p>	<p>Ms Pawley spoke to her paper.</p> <p>The Board acknowledged the excellent work of Ms Pawley and her team.</p> <p>The Board resolved to:</p> <ol style="list-style-type: none"> 1. Approve the 2017-18 Collaboration Area annual reports and key findings across the program. 2. Note that the Commission will publish the annual reports on the Commission’s website in early 2020. 3. Note that NSW Government agency participation has helped accelerate the Collaboration Area program outcomes and develop an effective low-cost model that builds capacity for collaboration, which is now leveraged by other agencies including Transport for NSW. <p>The Board also resolved to action the following:</p> <ol style="list-style-type: none"> 1. Approve Mr Roberts, Ms Allen and Ms Pawley to meet with NSW Treasury to ensure alignment between Collaboration Area Place Strategies and economic initiatives being led by NSW Treasury including the Economic Blueprint for NSW.
<p>12. Place Strategies for 2018-19 Collaboration Areas</p>	<p>The Board resolved to:</p> <ol style="list-style-type: none"> 1. Approve the Collaboration Area Place Strategies for Kogarah, Australian Nuclear Science and Technology Organisation and Bankstown Central Business District and Bankstown Airport. 2. Approve delegation to the CEO to make minor changes to the Place Strategies if required.
<p>13. Cemeteries Advice Report and Draft Information Note</p>	<p>The Board resolved to:</p> <ol style="list-style-type: none"> 1. Approve that the Information Note and the Cemeteries Advice Report be issued to the NSW Premier.
<p>14. Risk Management Framework</p>	<p>The Board resolved to:</p> <ol style="list-style-type: none"> 1. Approve the Commission’s Risk Management Framework. 2. Approve the Commission’s revised Enterprise Level Risk Register.
<p>15. Legislative and Regulatory Compliance Register</p>	<p>The Board resolved to:</p> <ol style="list-style-type: none"> 1. Approve the Commission’s Legislative and Regulatory Compliance and Accountability Register.
<p>16. Standing Agenda Items</p>	

<p>16.1 Strategic Planning Committee (SPC) Minutes – 5 November 2019</p>	<p>The Board resolved to endorse the SPC Minutes of 5 November 2019.</p>
<p>16.2 Finance and Governance Committee (FGC) Minutes – 5 November 2019</p>	<p>The Board resolved to endorse the FGC Minutes of 5 November 2019.</p>
<p>17. Other Business</p>	<p>Mr Reardon thanked the Chief Commissioner, CEO and broader Commission for their hard work and leadership in 2019.</p>
<p>18. Next Meeting</p>	<p>The Chair noted the next meeting was scheduled for 24 March 2020 and, there being no further business, closed the meeting at 10:33 am.</p>

Signed as a correct record



Chair 24/3/2020