



FULL COMMISSION # 4 (2021)

| | | |
|----------------------|---|---|
| Date | 7 December 2021 | |
| Time | 11:01 am – 12:51 pm | |
| Venue | Muruwai Room, Level 21, 52 Martin Place Sydney <i>MS Teams (VC)</i> | |
| Members | Mr Geoff Roberts AM | Chief Commissioner (Chair) |
| | Ms Meg McDonald | Environment Commissioner |
| | Ms Natalie Walker | Social Commissioner |
| | Dr Deborah Dearing | Deputy Chief Commissioner North and Eastern City District Commissioner |
| | Ms Liz Dibbs | Western City District Commissioner |
| | Mr Peter Poulet | Central City and South District Commissioner |
| | Mr Michael Coutts-Trotter | Secretary, Department of Premier and Cabinet |
| | Ms Kiersten Fishburn | Secretary, Department of Planning, Industry and Environment (DPIE) |
| | Ms Elizabeth Mildwater | CEO, Greater Sydney Commission (GSC) |
| Delegates | Mr Lewis Clark | A/Deputy Secretary, Customer Strategy and Technology, Transport for NSW (TfNSW) <i>(via VC)</i> |
| | Mr San Midha | Deputy Secretary, Policy and Budget Group, NSW Treasury <i>(via VC)</i> |
| Observers | Mr Simon Draper | CEO, Infrastructure NSW |
| | Ms Lillian Gordon | Head of Aboriginal Affairs <i>(via VC)</i> |
| | Mr Jayden Bregu | Youth Panel Co-Chair, GSC |
| | Ms Cassandra Wilkinson | Executive Director, Transport, Regions, Infrastructure and Planning, NSW Treasury <i>(via VC)</i> |
| In attendance | Ms Jenny Rudolph | Executive Director, Greater Sydney Region Plan, GSC <i>(Item 3 only)</i> |
| | Mr Lee Mulvey | Executive Director, Greater Sydney District Plans, GSC <i>(Item 3 only)</i> |
| | Dr Wendy Were | Executive Director, Thought Leadership and Engagement, GSC <i>(via VC)</i> |
| | Mr Chris Bennetts | A/Head of Innovation Precincts, GSC <i>(Item 4 only)</i> |

| | | |
|--|--|---|
| | Ms Annie Parker | Executive Director, Tech Central, GSC <i>(Item 4 only)</i> |
| | Mr Greg Woodhams | Executive Director, Projects, GSC <i>(Item 4 only)</i> |
| | Ms Sarah Glennan | Director, Projects, GSC <i>(Item 3 only)</i> |
| | Mr Aaron Hill | Partner, Deloitte <i>(via VC Item 3b only)</i> |
| | Ms Heather Moore | Director, Office of the CEO, GSC |
| | Ms Cassandra Li | Board Secretary, GSC |
| | Ms Ashton Geeves | Executive Assistant, GSC <i>(via VC)</i> |
| Apologies | Mr Rob Sharp | Secretary, Transport of NSW |
| | Mr Michael Pratt AM | Secretary, NSW Treasury |
| Quorum | The Chair noted a quorum was present. | |
| 1. Introduction | The Chair declared the meeting open at 11:01 am. | |
| (a) Acknowledgement of Country | <p>The Chair acknowledged that attendees were present on land of the Gadigal people of the Eora Nation.</p> <p>The Chair acknowledged the Traditional Custodians of the land and paid respect to the elders, past and present, and to the Aboriginal and Torres Strait people joining the meeting today.</p> | |
| (b) Conflicts of Interest | The Full Commission resolved to note there were no conflicts of interest. | |
| 2. Corporate Business | | |
| (a) Chief Commissioner's Report | <p>Mr Roberts shared key Greater Sydney Commission (the Commission) updates. These included:</p> <ul style="list-style-type: none"> an acknowledgement to the CEO for her hard work and dedication towards building up a strong and talented team and in pivoting the Commission so that it can meet future needs and challenges; the Premier's announcement at the Bradfield Oration on 2 December 2021 that the Commission will become known as the 'Greater Cities Commission', with an expanded remit of six cities that will include Newcastle, the Central Coast and Wollongong in addition to the Greater Sydney region and expands along the north-south axis to connect the seaports; and the Premier's announcement of a new Minister for Cities position. <p>Members briefly discussed the opportunities, alignment with state outcomes and the initial work being undertaken by the Commission in response to the Premier's announcement.</p> | |

| | |
|---|---|
| | <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> 1. Note the Chief Commissioner's Report. |
| <p>(b) Chief Executive Officer's Report</p> | <p><i>Ms Gordon joined the meeting at 11:15 am.</i></p> <p>Ms Mildwater noted the key organisational updates provided in the CEO's report. These included:</p> <ul style="list-style-type: none"> • the Tech Central Launch held on 29 November 2021 with Minister Ayres and Minister Dominello in attendance; • an overview of the Westmead Innovation Precinct Conference and End of Year Reception with the NSW Premier (a Committee for Sydney event) both held on 6 December 2021; • further updates on key recruitment activities including the appointments of: <ul style="list-style-type: none"> ○ Ms Jenny Rudolph, Executive Director Greater Sydney Region Plan; ○ Mr Lee Mulvey, Executive Director Greater Sydney District Plans; ○ Ms Annie Parker, Executive Director, Tech Central; and ○ Ms Liza Noonan, Executive Director, Westmead. • updates on the end-of-year festivities including a tour of the new office space at 6 Parramatta Square; • the retirement and departure of senior staff members, Mr Greg Woodhams, Mr Craig Middleton and Mr Phil Skidmore; and • increased stakeholder engagement activity in relation to the Industrial Lands Policy Review. <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> 1. Note the Chief Executive Officer's Report. |
| <p>(c) Youth Panel Representative Update</p> | <p>Mr Bregu provided a verbal brief on the Youth Panel's meeting held on 6 December 2021 and consultation with DPIE on the Western Sydney Aerotropolis.</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> 1. Note the Youth Panel's Update. |
| <p>3. Strategic Planning</p> | |
| <p>(a) Greater Sydney Region Plan (GSRP) 2022 Review and District Plans Update including: Research Update and State Infrastructure Strategy and Future Transport 2056 Update</p> | <p><i>Ms Rudolph, Mr Mulvey and Ms Glennan entered the meeting at 11:39 am.</i></p> <p>Ms Mildwater provided an overview of the program of work to complete the GSRP 2022 Review including:</p> <ul style="list-style-type: none"> • an independent evaluation of the existing GSRP by consultants, EY to be delivered by the end of the year; • research activities to analyse data and information relating to the core topics of net zero, housing, urban heat, future of jobs, and business districts; and |

- the examination of international best practice for governance including potential model options that could be applied to the Greater Sydney innovation precincts.

Members discussed the alignment of the GSRP 2022 Review with the State Infrastructure Strategy and Future Transport 2056 Update.

The Full Commission **resolved to:**

1. **Note** the discussion and GSRP 2022 Review and District Plans Update.

The Full Commission **resolved to action** the following:

1. To provide the Commissioners and District Commissioners a snapshot of the relevant Local Government Election results for 2021 when available.

(b) Industrial Lands Policy Review (ILPR)

Mr Hill joined the meeting at 11:50 am.

Ms Mildwater gave a high-level summary of the Industrial Lands Policy Review project to date. This included:

- the findings from the draft Phase 1 Technical Report delivered by Deloitte (in partnership with Gyde Consulting and Antenna Insights) to ascertain the performance of the existing 'retain and manage' policy;
- the emerging findings from the cost benefit analysis in the draft Phase 2 Interim Technical report to be refined once inputs from TfNSW's modelling are finalised; and
- the draft GSC Policy Position that had been reviewed and endorsed by the Strategic Planning Committee.

Members discussed the proposed recommendations and objectives in the draft GSC Policy Position within the context of broader planning cycles (e.g. review of Local Environmental Plans (LEPs)), other government policy objectives and external trends (e.g. electrification, automation and sustainability measures).

Members recommended the following amendments to the draft GSC Policy Position:

- the objectives under recommendation 2 should include:
 - the 'preservation of local character' which makes places unique and distinctive; and
 - consider amending objective 3 to insert, "optimising 'diverse' supply chains";
- adding an additional recommendation that the GSC will provide a project update including the interim policy position statement to stakeholders in December 2021 with the aim of publishing the final GSC Policy Position by April 2022.

Members acknowledged and recognised the substantial and high quality work undertaken by the Project Review Group Chair, Dr Dearing, Ms Glennan's project team and by Deloitte.

The Full Commission resolved to:

1. **Note** the stakeholder engagement, international expert reviewer's feedback and technical analysis and findings which support the Draft GSC Policy Position.

2. **Approve** the draft GSC Policy Position and delegate authority to the Commission's CEO and Project Review Group's Chair to approve any amendments made following the Full Commission's feedback.
3. **Note** the final GSC Policy Position will be presented to the Full Commission in early Q1-2022 for final approval.

The Full Commission **resolved to action** the following:

1. To invite the NSW Productivity Commissioner, Mr Peter Achterstraat to the next few Full Commission meetings when the Industrial Lands Policy Review is discussed.
2. To consult with Youth Panel representatives on their perspective and potential future needs relating to industrial lands.
3. To amend the draft GSC Policy Position to include the Full Commission's recommended changes.

Ms Rudolph, Mr Mulvey, Ms Glennan and Mr Hill exited the meeting at 12:26 pm.

| | |
|--|--|
| <p>4. Precincts and Collaboration</p> | |
| <p>(a) Tech Central</p> | <p><i>Mr Bennetts, Ms Parker and Mr Woodhams entered the meeting at 12:27 pm.</i></p> <p>Members welcomed Ms Parker who provided a brief overview of her aspirations for the role and the Tech Central precinct.</p> <p>Mr Bennetts briefed the Full Commission on the Tech Central Launch including:</p> <ul style="list-style-type: none"> • the rollout of the new Tech Central precinct brand, website and Digital Twin tool; • opening of the Deep Tech Lab in the Central Terminal Building; • announcement of the new Scaleup Hub at 477 Pitt Street, Haymarket operated by Stone & Chalk and the Scaleup Accommodation Rebate; • Phase 1 of the Talent Attraction and Development Pilot Program; and • public release of the Tech Central 2023 Action Plan. <p>Members discussed the medium-term outlook for the Tech Central Precinct beyond 2025.</p> <p>Members congratulated the Tech Central team on the successful launch event.</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> 1. Note the Tech Central Update. |
| <p>(b) Westmead Health and Innovation District (WHID)</p> | <p>Ms Mildwater further briefed members on the Westmead Health and Innovation District Conference, an event including over 200 guests.</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> 1. Note recent capital expenditure commitments and announcements relating to the Westmead Health and Innovation District. |

| | |
|--|---|
| | <ol style="list-style-type: none"> 2. Note the status update on funding proposals for consideration in early 2022. 3. Note progress on the \$10 million Westmead Innovation Ecosystem Fund, with a planned Expression of Interest process for industry partners expected to open by early December 2021 across a range of enabling innovation initiatives. 4. Note work to develop a brand strategy for Westmead, and an event on 6 December 2021 to be hosted by the Business Western Sydney Chamber, which will help promote the Government's vision for Westmead. |
| (c) Central Coast Strategy | <p>Ms Mildwater provided a brief update on the Central Coast Strategy implementation.</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> 1. Note the Central Coast Strategy verbal update. |
| (d) Macquarie Park Innovation Precinct | <p>Mr Woodhams briefed the Full Commission on the status of the Macquarie Park Innovation Precinct including:</p> <ul style="list-style-type: none"> • the draft Strategic Infrastructure and Services Assessment (SISA); and • the draft Macquarie Park Place Strategy and Macquarie Park Investigation Area Strategic Masterplan being delivered by DPIE. <p>Members thanked Mr Woodhams for his significant contributions in driving the Central Coast Strategy work and for leading the Projects team since early 2017.</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> 1. Note the Macquarie Park Innovation Precinct Update. <p><i>Mr Bennetts, Ms Parker and Mr Woodhams exited the meeting at 12:45 pm.</i></p> |
| 5. Other Business | No other business was raised. |
| 6. Out of Session Resolutions | The Chair noted the out of session resolution passed by the Full Commission in November 2021. |
| 7. Minutes of Previous Meeting and Action Items | <p>The Full Commission considered the draft minutes of the meeting held on 14 September 2021.</p> <p>The Full Commission resolved to approve the minutes of the meetings held on 14 September 2021 to be confirmed by the Chair as a true and accurate record of proceedings.</p> <p>The Full Commission resolved to note the action items.</p> |
| 8. Close | <p>The Chair confirmed that the next meeting is scheduled for 16 February 2022.</p> <p>There being no further business, the Chair closed the meeting at 12:51 pm.</p> |

Confirmed as a true and accurate record of the meeting by the Chair on 16 February 2022.

Geoff Roberts, AM

Chief Commissioner, Greater Sydney Commission