



FULL COMMISSION # 1 (2022)

Date	16 February 2022	
Time	10:03 am – 11:51 am	
Venue	Muruwai Room, Level 21, 52 Martin Place Sydney <i>MS Teams (VC)</i>	
Members	Mr Geoff Roberts AM	Chief Commissioner (Chair)
	Ms Natalie Walker	Social Commissioner
	Ms Meg McDonald	Environment Commissioner
	Mr John Lydon	Economic Commissioner (<i>via VC</i>)
	Ms Liz Dibbs	Western City District Commissioner
	Mr Peter Poulet	Central City and South District Commissioner
	Mr Michael Coutts-Trotter	Secretary, Department of Premier and Cabinet (<i>via VC</i>)
	Mr Rob Sharp	Secretary, Transport of NSW (<i>via VC</i>)
	Mr Michael Cassel	Secretary, Department of Planning and Environment (DPE) (<i>via VC</i>)
	Ms Elizabeth Mildwater	CEO, Greater Sydney Commission (GSC)
Delegates	Ms Cassandra Wilkinson	Executive Director, Transport, Regions, Infrastructure and Planning, NSW Treasury (<i>via VC</i>)
Observers	Mr Simon Draper	CEO, Infrastructure NSW (<i>via VC</i>)
	Ms Matilda Harry	Youth Panel Co-Chair, GSC (<i>via VC</i>)
In attendance	Ms Jenny Rudolph	Executive Director, Greater Sydney Region Plan, GSC
	Mr Lee Mulvey	Executive Director, Greater Sydney District Plans, GSC
	Dr Wendy Were	Executive Director, Thought Leadership and Engagement, GSC
	Ms Annie Parker	Executive Director, Tech Central, GSC
	Ms Liza Noonan	Executive Director, Westmead, GSC
	Ms Sarah Winter	Executive Director, Central Coast and Macquarie Park, GSC (<i>via VC</i>)
	Ms Sarah Glennan	Director, Projects, GSC (<i>Item 3 only</i>)
	Ms Heather Moore	Director, Office of the CEO, GSC
	Ms Cassandra Li	Board Secretary, GSC (<i>via VC</i>)

	Ms Ashton Geeves	Executive Assistant, GSC (<i>via VC</i>)
Apologies	Dr Deborah Dearing Dr Paul Grimes PSM	Deputy Chief Commissioner North and Eastern City District Commissioner Secretary, NSW Treasury
Quorum	The Chair noted a quorum was present.	
1. Introduction	The Chair declared the meeting open at 10:03 am.	
(a) Acknowledgement of Country	<p>The Chair acknowledged that attendees were present on land of the Gadigal people of the Eora Nation.</p> <p>The Chair acknowledged the Traditional Custodians of the land and paid respect to the elders, past and present, and to the Aboriginal and Torres Strait people joining the meeting.</p>	
(b) Conflicts of Interest	The Full Commission resolved to note there were no conflicts of interest.	
2. Corporate Business		
(a) Chief Commissioner's Report	<p>Mr Roberts provided a brief overview of the Greater Sydney Commission's (the Commission) recent activities including:</p> <ul style="list-style-type: none"> stakeholder engagement activities with local councils (including the existing 33 councils in the Greater Sydney region) relating to the expanded 'six cities' vision; and initial drafting of legislation as part of the 'Greater Cities Commission' transition. <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> Note the Chief Commissioner's Report. 	
(b) Chief Executive Officer's Report	<p>Ms Mildwater noted the key organisational updates provided in the CEO's report. These included:</p> <ul style="list-style-type: none"> the overall results of a staff survey on COVID vaccination and safe return to working in the office measures; the appointment of Ms Sarah Winter as Executive Director, Central Coast and Macquarie Park; progress updates on the recruitment for the Head of Planning and Head of Innovation District roles; updates on key machinery of government changes affecting the Commission including the transition to a new Cluster and resources required to stand-up of the 'Greater Cities Commission'; and the CEO is scheduled to appear at the supplementary Budget Estimates hearing on 14 March 2022. 	

	<p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> Note the Chief Executive Officer's Report.
(c) Youth Panel Representative Update	<p>Ms Harry provided a verbal brief on the Youth Panel's activities since the last meeting including an invitation to participate in the annual Smart Seeds Program on 'Future Communities', being led by GHD.</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> Note the Youth Panel's Update.
3. Strategic Planning	
(a) Six Cities Update	<p><i>Mr Coutts-Trotter joined the meeting at 10:32 am.</i></p> <p>The Chief Commissioner and CEO provided the Full Commission an overview of the 'six cities' work to date including:</p> <ul style="list-style-type: none"> the proposed governance structures and required legislative reforms; preliminary stakeholder feedback following consultations with all councils in Local Government Areas (LGA) expected to be included in the additional three cities remit; implications for the mid-term review of the Greater Sydney Region Plan and District Plans including established targets; and overall changes to the strategic direction for the Commission. <p>The Full Commission noted the Hon. Minister Robert Stokes MP, Minister for Cities, Active Transport, and Infrastructure briefed the Strategic Planning Committee on 2 February 2022.</p> <p>The Full Commission discussed the changes required to other inter-related regional plans and state-based infrastructure plans. Members discussed the need to identify strategic gaps and opportunities for the overarching strategy for this new mega-region including consideration for the social, environmental, sustainability and economic dimensions of where people live, work and play.</p> <p>The Full Commission also noted the need for re-alignment with long-term budget forecasts.</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> Note the discussion relating to the Six Cities update. <p><i>Mr Draper exited the meeting at 10:49 am.</i></p>
(b) Greater Sydney Region Plan (GSRP) 2022 Review and District Plans Update	<p>Ms Mildwater provided a brief verbal update on the progress of the GSRP 2022 Review including the preliminary feedback and initial results the analysis led by Ernst and Young (EY).</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> Note the discussion and GSRP 2022 Review and District Plans update.
(c) Industrial Lands Policy Review (ILPR)	<p><i>Ms Glennan joined the meeting at 11:20 am and exited at 11:35 am.</i></p>

The Full Commission was provided a brief update on the Industrial Lands Policy Review by the CEO and noted the NSW Productivity Commissioner, Mr Peter Achterstraat will be invited to join the next meeting.

The Full Commission resolved to:

1. **Note** the updated Cost Benefit Analysis (CBA) results.
2. **Note** the proposed stakeholder engagement program.
3. **Note** the Commission's final Policy Position will be presented to the Full Commission in April 2022 for final endorsement.

4. Precincts and Collaboration

(a) Innovation District and Precincts Update

Members welcomed Ms Liza Noonan and Ms Sarah Winter who recently joined the Commission and introduced themselves.

Ms Parker briefed the Full Commission on recent activities at Tech Central including:

- nomination of the builder for Atlassian HQ;
- endorsement and release of the Tech Central Place-based Transport Strategy;
- announcement of Afterpay as a precinct anchor tenant; and
- procurement and kick-off for the Camperdown Structure Plan study.

Ms Winter noted the key focus for the Central Coast in the short-term will be on the:

- Gosford City Centre Revitalisation program; and
- University of Newcastle's Gosford Campus.

Ms Noonan provided updates on the Westmead Health Innovation District noting:

- progress on the Western Sydney Start-up Hub; and
- updates on expressions of interests submitted for the Westmead Innovation Fund program; and
- the joint ministerial announcement relating to the establishment of Australia's first commercial-scale viral vector manufacturing facility at Westmead.

The Full Commission discussed the changes in work patterns and use of office spaces resulting from the pandemic and the recovery process for these business districts.

The Full Commission also noted the Global Institute on Innovation Districts (headed by Julie Wagner) governance structures modelling recommendations which will be tabled at the next meeting.

The Full Commission resolved to:

1. **Note** the indicative forward timetable for submissions and approvals by the precinct teams.
2. **Note** the high-level project achievements and risk updates.

	<p>The Full Commission resolved to action the following:</p> <ol style="list-style-type: none"> 1. The Commission will consider how best to share information relating to the innovation district governance models across stakeholders, including relevant state government departments.
5. Other Business	<p>The Full Commission were provided brief updates on the WestInvest Fund.</p> <p>No other business was raised.</p>
6. Minutes of Previous Meeting and Action Items	<p>The Full Commission considered the draft minutes of the meeting held on 7 December 2021.</p> <p>The Full Commission resolved to approve the minutes of the meetings held on 7 December 2021 to be confirmed by the Chair as a true and accurate record of proceedings.</p> <p>The Full Commission resolved to note the action items.</p>
7. Close	<p>The Chair confirmed that the next meeting is scheduled for 12 April 2022.</p> <p>There being no further business, the Chair closed the meeting at 11:51 am.</p>

Confirmed as a true and accurate record of the meeting by the Chair on 12 April 2022.

Geoff Roberts, AM

Chief Commissioner, Greater Sydney Commission