



FULL COMMISSION # 3 (2021)

Date	14 September 2021	
Time	10:30 am – 12:27 pm	
Venue	Microsoft Teams (videoconference)	
Members	Mr Geoff Roberts AM	Chief Commissioner (Chair)
	Ms Meg McDonald	Environment Commissioner
	Ms Natalie Walker	Social Commissioner
	Dr Deborah Dearing	North and Eastern City District Commissioner
	Ms Liz Dibbs	Western City District Commissioner
	Mr Peter Poulet	Central City and South District Commissioner
	Mr Tim Reardon	Secretary, Department of Premier and Cabinet
	Mr Jim Betts	Secretary, Department of Planning, Industry and Environment (DPIE)
	Mr Rob Sharp	Secretary, Transport for NSW (TfNSW)
	Ms Elizabeth Mildwater	CEO, Greater Sydney Commission (GSC)
Delegates	Ms Cassandra Wilkinson	Executive Director, Transport, Regions, Infrastructure and Planning, NSW Treasury
Observers	Mr Nathan Martin	Manager, Planning and Coordination, Aboriginal Affairs
	Ms Matilda Harry	Youth Panel Co-chair, GSC
In attendance	Mr Tim Raimond	Chief Transport Planner, TfNSW
	Mr Phil Skidmore	Chief Financial Officer (CFO), GSC
	Dr Wendy Were	Executive Director, Thought Leadership and Engagement, GSC
	Mr Ed Steane	A/Executive Director, Region Plan, GSC
	Mr Chris Bennetts	A/Head of Innovation Precincts, GSC
	Ms Heather Moore	Director, Office of the CEO, GSC
	Ms Laura Simon	Graduate, GSC
	Ms Cassandra Li	Board Secretary, GSC
	Ms Ashton Geeves	Executive Assistant, GSC

Apologies	Mr Michael Pratt AM Secretary, NSW Treasury
Quorum	The Chair noted a quorum was present.
1. Introduction	The Chair declared the meeting open at 10:30 am.
(a) Acknowledgement of Country	<p>The Chair acknowledged that the attendees joining virtually were present on land of the Eora and Dharug people.</p> <p>The Chair acknowledged the Traditional Owners of the land and paid respect to the elders, past and present, and to the Aboriginal and Torres Strait people who now reside within the Greater Sydney area.</p>
(b) Conflicts of Interest	The Full Commission resolved to note there were no conflicts of interest.
(c) Appointment of Meeting Reviewer	The Chair nominated Ms Dibbs as reviewer of this meeting.
2. Corporate Updates	
(a) Chief Commissioner's Report	<p>Mr Roberts welcomed the new Environment Commissioner and Social Commissioner who introduced themselves.</p> <p>Mr Roberts shared key Greater Sydney Commission (the Commission) updates. These included:</p> <ul style="list-style-type: none"> • the strategic priorities for the Commission over the next six months; • the importance of evidence-based research to understand the key challenges of affordable housing, climate change, job creation, social equity and building communities where people want to work and live particularly in a post COVID-19 world; and • updates on the recruitment for a new Economic Commissioner role following the resignation of Ms Jackie Taranto in August 2021. <p>Mr Roberts also acknowledged the remarkable work and contributions of the outgoing Secretary, Department of Premier and Cabinet and looked forward to working with his successor.</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> 1. Note the Chief Commissioner's Report.
(b) Chief Executive Officer's Report	<p>Ms Mildwater noted the key organisational updates provided in the CEO's report. These included:</p> <ul style="list-style-type: none"> • updates on the recruitment of the senior leadership roles which has drawn interest from a wide range of international talent; • progress and status updates on the Industrial Lands Policy Review; and

	<ul style="list-style-type: none"> updates on research activities undertaken by the UK-based consultancy, The Business of Cities, to support the Greater Sydney Region Plan (GSRP) and District Plan Strategic Review. <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> Note the Chief Executive Officer's Report.
(c) Annual Report 2020/21	<p><i>Dr Were joined the meeting at 10:50 am.</i></p> <p>Ms Mildwater provided a brief overview of the draft Annual Report for 2020/21.</p> <p>Members provided feedback on the draft Annual Report content.</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> Endorse the Commission's 2020/21 Annual Report draft content and delegated approval of the final version of the Annual Report for publication to the CEO and Chief Commissioner. Delegate approval of the Commission's Financial Statements for the year ending 30 June 2021 and relevant attestations to the Finance and Governance Committee subject to the endorsement and recommendation of the Audit and Risk Committee.
(d) Statutory Review of the Greater Sydney Commission Act - Update	<p>Ms Mildwater outlined the current feedback given by key stakeholders and the proposed recommendation to be put forward in the final report.</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> Note the progress update on the <i>Greater Sydney Commission Act</i> Statutory Review.
(e) Finance Report	<p><i>Mr Skidmore entered at 12:20 pm and exited at 12:24 pm.</i></p> <p>Mr Skidmore spoke to the report and provided a brief update on the Commission's financial position for the FY20/21 and FY21/22 budget.</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> Note the Finance Report. <p><i>Note: This item was presented after agenda item 4(b).</i></p>
3. Thought Leadership	
(a) Young Changemakers Challenge (YCC)	<p>Dr Were took the paper as read and provided a summation of the YCC event and next steps to support the winners.</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> Note the update on the Young Changemakers Challenge.
(b) Youth Panel Representative Update	<p>Ms Harry provided key updates from the Youth Panel, observations on recent activities undertaken by the Commission and welcomed the new Greater Sydney Commissioners.</p>

	<p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> Note the verbal update from the Youth Panel representative.
4. Strategic Planning	
(a) Greater Sydney Region Plan (GSRP) and District Plan – Phase Two of Review and Update	<p>Mr Steane provided an overview of the GSRP’s Mid-Term Strategic Review Program Roadmap and the Test Piece for the ‘digital first’ product.</p> <p>Members discussed in detail the high-level strategic components that should inform the review and the statutory GSRP to be released in 2023. This included:</p> <ul style="list-style-type: none"> the role of technology, digital connectivity and data-analytics; housing targets; investments in all types of infrastructure; environmental and economic sustainability; and understanding how disadvantage and social inequalities can be addressed through good policymaking. <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> Note the status of the review and update of GSRP and District Plans, including the development for the Mid-Term Strategic Review.
4. Precincts and Collaboration	
(a) Tech Central	<p><i>Mr Bennetts joined the meeting at 11:39am.</i></p> <p>Mr Bennetts briefed the Full Commission on key updates relating to the Tech Central Precinct Program including:</p> <ul style="list-style-type: none"> the Scaleup Hub and Quantum Terminal; and the collaboration with the Department of Customer Service to develop the Digital Twin tool. <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> Note the Tech Central Update.
(b) Westmead Health and Innovation District (WHID)	<p>Mr Bennetts gave a high-level update on the WHID Action Plan.</p> <p>The Full Commission resolved to:</p> <ol style="list-style-type: none"> Note progress on the WHID Action Plan 2021-23, which was accepted as a working document subject to ongoing agency refinement, by the WHID Steering Committee on 23 June 2021. Note the development of a WHID 10-year Investment Framework Expenditure Review Committee submission, led by the Commission and Health Infrastructure in collaboration with NSW Treasury and other agencies has been confirmed for consideration.

<p>6. Other Business</p>	<p>Mr Betts provided updates on the Central River City Program Coordination Office.</p> <p>No other business was raised.</p>
<p>7. Minutes of Previous Meeting and Action Items</p>	<p>The Full Commission considered the draft minutes of the meetings held on 15 June 2021.</p> <p>The Full Commission resolved to approve the minutes of the meetings held on 15 June 2021 to be confirmed by the Chair as a true and accurate record of proceedings.</p> <p>The Full Commission resolved to note the action items.</p>
<p>8. Meeting Review</p>	<p>Ms Dibbs provided feedback to the Full Commission on the meeting. This included:</p> <ul style="list-style-type: none"> • Preparation: The Chair guided discussions well, highlighted key decisions and the strategic outlook for Commission. • Participation: Attendance by all participants contributed towards robust discussions. • Outcomes and next steps: actions to be summarised and circulated by the Secretariat.
<p>9. Close</p>	<p>The Chair confirmed that the next meeting was scheduled for 7 December 2021.</p> <p>There being no further business, the Chair closed the meeting at 12:27 pm.</p>

Confirmed as a true and accurate record of the meeting by the Chair on 7 December 2021.

Geoff Roberts, AM

Chief Commissioner, Greater Sydney Commission